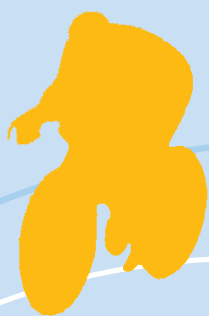




"OTZMA"

ISRAEL CENTER OF SPORT CLUBS



"OTZMA" for fair play in sport

7 Berenshtein St. Ramat-Gan 52105, Tel. 03-5746696, Fax. 03-5744154
www.otzma-sport.com , e-mail: otzma@bezeqint.net

Statements by the Chairman of "Otzma"

The striving after fairness in sport, the prevention of violence, the advancement of young sportsmen, assistance to clubs and to distinguished sportsmen and the encouragement of the contribution to the community - are some of the goals that the "Otzma" Center has set itself for the next decade. These goals will be achieved while engaging in close cooperation with the Ministry of Sports, the other sports centers, international organizations, and especially with the club managements.

The "Otzma" management will commit resources to achieving those goals and seriously follow up the course of action taken with a view to accomplishing those. The "Otzma" Center intends to keep on expanding and to move into further areas to do with the advancement of sports and sportsmen. Indeed, sports in Israel are going through a rough period, as the state budget designated for sports decreases every year, and the governmental instability does not enable multi-annual planning. However, the "Otzma" Center and those doing the work in it work all the time towards facilitating the current operations of the clubs. The "Otzma" Center made a revolution in the previous decade in respect of the way of budgeting sports organizations in this country, and brought about that dozens of branches, clubs and teams got budgeting from various institutions with a view to promoting sports activity, in Olympic and non-Olympic categories alike. The budgeting revolution was carried out concurrently with the assimilation of fair sport, transparent management and untiring work for the benefit of sports.

I wish to congratulate all those who do the work at the clubs: managers, coaches, sportsmen, as well as "Otzma" management members and the office staff, on the great successes to date, as well as on continued striving for excellence in sports and in management for the purpose of advancing sports.

In true sporting spirit,

Eytan Barak, C.P.A.
Chairman of the "otzma" Center



Greeting from the President of the Olympic Committee of Israel

The Olympic Committee of Israel congratulates the "Otzma" Center and wishes it success, prosperity and great future achievements.

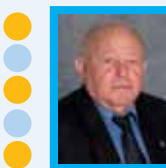
Throughout the year, the Olympic Committee of Israel supports athletes and provides an environment that will help them to achieve their very best, reach great results and realize the vision for the Olympic Games in Beijing - "the hope for gold medals".

The wonderful activity of the "Otzma" Center unites thousands of sportsmen and hundreds of independent sporting groups from a variety of sporting branches all around the country. "Otzma" focuses its efforts on the improvement of sport in Israel and contributes greatly to encouraging physical activities and achievement throughout the country. All of this is a significant step in implementing the Olympic vision and constitutes our deep gratitude.

The Olympic Committee of Israel wishes the "Otzma" Center many more years of great achievement and much success – faster, higher and stronger.

Best of luck!

Zvi Varshaviak
President of the Olympic Committee of Israel



Greeting from the Chairman of "Ayelet"

It is a great honor for me and I am very proud to bless you, sportsmen and activists of "Otzma", on behalf of "Ayelet" – the federation of non Olympic sport in Israel

With its establishment the "Otzma" center defined new standards in Israeli sport that "Ayelet" has become permanent and now obvious. Thanks to its extraordinary administration "Ayelet" has achieved prominent results in its drive to reach the goals for which it was established – "everything to sport and sport only".

"Ayelet", unites under its wide wings and is a warm home as well as a partner to the success of 29 competitive sport associations in various non Olympic branches.

"Ayelet" is the chief companion in the success of the "Otzma" center, where cooperation is expressed in numerous fields that have one joint goal – advancement of sport in Israel.

I would like to thank "Otzma" for all the assistance it provided to "Ayelet", and certainly wish all the clubs and members of "Otzma" the continuation of prosperity, success, achievements and respectability.

Sincerely,

Arik Kaplan
Chairman of "Ayelet"



THE CENTER'S VISION ●●●●●

- Encouragement and advancement of the activity in all the sports across the country, while observing all the rules of fairness, fair play and violence prevention.
- Advancement of the professional ability of the club managers for the purpose of achieving efficient and proper management of the clubs.
- Assisting the clubs in operating independently, in Managerial, professional and financial terms.

FAIRNESS IN SPORT ●●●●●

The "Otzma" Center regards the issue of fairness in sport and the observance of the rules of fair play as one of its basic objectives, and it works all the time towards encouraging fairness and preventing violence in sport. To this end, the "Otzma" Center operates a special committee engaged in furthering the issue of fairness values in sport in all areas of activity. The committee is in charge of sub-themes to do with fairness in sport, such as the affinity to education, media, sports institutions and other public organizations. Likewise, the "Otzma" Center encourages creating sports settings in all age groups, and in particular among children and youth, while laying emphasis on the combination between their sports and educational activity and the assimilation of fairness and tolerance, along with strict compliance with the rules, laws and regulations concerning sport.



The "Otzma" Center [Registered Fellowship Society] was set up in the year 1987, as an apolitical body, in order to bring together and to organize independent sports clubs in the various sports. Six volunteer members serve at the center management, who devote their time to improving the situation concerning sports in Israel, with a small and efficient worker team next to them.

Officeholders at "Otzma:

Eytan Barak ,C.P.A - Chairman; Adv. Ran Stein – Treasurer; Mr. Shlomi Arian - Management Member, Adv. Nathan Lerer – Management Member, Mrs. Sari Fishman - Furman Management Member: Mr. Arik Kaplan - Management Member; Mrs. Miri Shalev - Secretary General; Mrs. Anat Kermesh - Deputy to the Secretary General; Mrs. Hila Hacham - Secretary.

"Otzma" has about 15,000 sportsmen (70% of whom are children and youth), at about 200 sports clubs across the country, in Olympic and non-Olympic sports alike*: Judo, Boxing, Baseball, Bowling, Squash, Lawn Bowl, Orienteering, Triathlon, Karate, Ice Hockey, Cricket, Ice Skating, Gliding, Softball, Roller Skating, Horse Sport, Water Ski, Taekwondo, Petanque, Rugby, Tug-of-war, Football, Basketball, Volleyball, Handball, Chess, Tennis, Table Tennis, Gymnastics, Swimming, Shooting, Sailing, Rowing, Cycling, Saloon Dancing.

* Most of the sports clubs in Israel, which are engaged in the non-Olympic sports, are affiliated with the "Otzma" Center.

THE STRUCTURE OF THE CENTER ●●●●●

The many and varied sports at "Otzma" are under the direct responsibility of the management members, whereby each of the members is in charge of a group of sports and personally takes charge of it directly:



THE GOALS OF THE CENTER ●●●●●

- Setting up independent sports clubs in all of the sports and in all sectors.
- Encouraging the practice of sports across the country.
- Encouraging the creation of sports settings in all age groups, and particularly for children and youth, while combining the sports and educational activity and the encouragement of fairness and tolerance, violence prevention and strict observance of rules, laws and regulations to do with sports.
- Assistance to clubs, in their representation before the state authorities.
- Obtaining budgets and additional aid from the various authorities and organizations.
- Assistance in the observance and assimilation of the legal requirements and the regulations, so as to enable the clubs to focus on sports activity.
- Encouraging the clubs to operate independently, in managerial, professional and financial terms.
- Securing the possibility of the "Otzma" Clubs in elections to various associations, without receiving any dictates and without having to fear that their appropriations or rights might be curtailed.
- Enlarging the ties and cooperation with the other sports organizations and this with a view to improving the sports level in Israel.

ACTIVITIES OF THE CENTER ●●●●●

- Providing assistance to clubs in the legal areas, in the areas of accounting and insurance, professionally and the like, while preserving the independent character of the associations, in managerial, professional and financial terms.
- Encouraging and helping the clubs to enroll as fellowship societies, so that they may comply with the requirements of the various authorities.
- Assisting the clubs in applying the costs of various services (such as equipment, clothing and the like).
- Holding professional conventions for training and enrichment purposes on such subjects as encouraging fairness and tolerance, insurance, proper association management, the Sports Law, fund raising and the like.
- Providing Help for outstanding sportsmen in financial difficulties
- Providing grants and extending advances to clubs when necessary.
- Assisting distinguished sportsmen and clubs from time to time.
- Bringing new clubs in and encouraging existing clubs to enlarge their activity.
- Dissemination of information via the "Otzma" Internet Site:
(www.otzma-sport.com) for facilitating the administrative activity of the clubs.



**The Olympic Committee of Israel,
The parent organization for sports in Israel**

**Would like to congratulate "Otzma"
ISRAEL CENTER OF SPORT CLUBS
For it's ongoing activities in advancing Israeli Sports**